



# What Does the General Fund Pay For?

- City Commission (0.9%)
- City Court (2.3%)
- City Manager (5.8%)
- Finance (3.6%)
- Planning (2.7%)
- City Attorney (2.9%)
- Administrative Services (7.6%)
  - Recreation/Pool/HR
- Facilities (2.6%)
- Central Communications (0.6%)

- Central Stores (1.7%)
- Sanitarian (0.5%)
- Law Enforcement(32.7%)
  - Animal Control
- Fire (17.8%)
- Building (2.9%)
- Parks (9.4%)
  - Parks/Cemetery
- Dispatch (6.4%)

\*68% of the General Fund Expenditures are for Personnel & Benefits



# Where Does General Fund Revenue Come From?

- Property Taxes (42.5%)
- Licenses & Permits (4.6%)
- Intergovernmental Revenue (26.4%)
  - Grants, State Fee Shares, State Entitlement Funds
  - County Portion of Dispatch
- Charges for Services (1.6%)
  - Sale of Confiscated Items
  - Wrecker/Storage Fees
  - Grave Openings
  - Recreation

Programs/Swimming Pool

- Fines & Forfeitures (1.5%)
- Miscellaneous (1.9%)
  - Building Rent/Parking Rent
  - Recreation Donations
- Other (6.5%)
  - Permissive Health Levy
- Transfers In (15.1%)
  - Administrative Cost Allocation



# Significant General Fund Changes

- Addition of marijuana sales tax
  - \$1.3M in 1st Qtr
  - Approximately \$17,000 for City
  - 50% required to go to law enforcement



#### General Fund Revenue Constraints

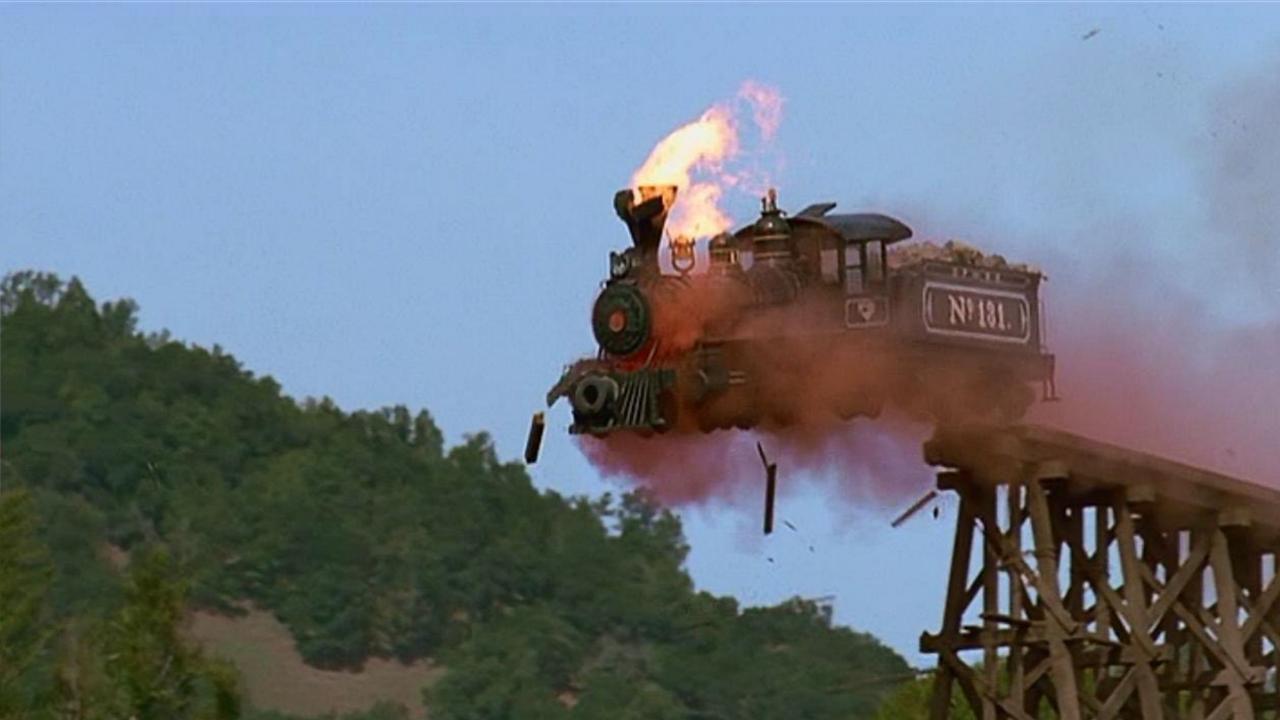
- State Restrictions on the Growth of Mill Levies
  - ½ the average rate of inflation over the last three years
- Lack of a Sales Tax
- Prohibition on Larger Cities Having a Resort Tax
- Results from 2014 2019
  - 44% increase in Property Values in the City
  - 26% increase in City Tax Revenue
  - 31% increase in City Expenditures



#### General Fund Health

- General Fund Goals
  - 16.67% operational reserve (2 months) Commission Guidance
  - 33.33% operational reserve (6 months) Strategic Plan
- FY22 Projections
  - \$2,785,486 ending balance
  - 49.6% operational reserve

\*\*The City Budget is moving full speed ahead, but....





## Increasing Demands on the General Fund

- Development significantly increased in FY21 & FY22 with no anticipated slowdown in FY23
- Recruitment has stagnated
  - Seasonal employees
  - Building Director
- Excess capacity/creative solutions are exhausted
- Increasing demand for City services
  - Increasing population
  - Higher level of services desired
- Staff cut \$330,595 from original budget proposals

\*\*Would require approximately \$700k to staff needed positions



# Something Has to Give

- Moratorium on new parks and trails
- Reduced maintenance on current parks & trails
- Increase in the number and types of user fees
- Reduced City services
- Need for more Special Districts
- Increase in wait time for City services
- Limited ability to execute new projects



## What's It All Mean?

- Operational reserve is healthy
- Many strategic goals are being met
- FY23 has a \$11,708 surplus
- Service requirements are outstripping available staff
- Three paths forward
  - Reduce services to match revenue
  - Encourage/subsidize growth to increase revenue to meet service levels
  - Pass one or a combination of mill levies to fund services with the current tax base